

DEPARTMENT OF FAMILY MEDICINE

BYLAWS

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Michigan State University Department of Family Medicine 788 Service Road Clinical Ctr-B101 East Lansing MI 48824

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ARTICLE I. THE FACULTY

1.1. Composition of the Faculty

- **1.1.1.** The regular tenure system faculty of the Department of Family Medicine shall be composed of all persons in the department who have been appointed under the rules of tenure and who hold the rank of Professor, Associate Professor, Assistant Professor, and Instructor.
- **1.1.2.** The Human Health Programs Faculty of the Department of Family Medicine shall consist of all persons in the department holding the rank of Professor, Associate Professor, or Assistant Professor and are appointed in the Health Programs Faculty Appointment System (HP).
- **1.1.3.** The Fixed Term Faculty of the Department of Family Medicine who are paid by MSU-CHM shall consist of all persons in the department holding the rank of Professor, Associate Professor, Assistant Professor or Instructor, but not appointed under the rules of tenure.
- **1.1.4.** Academic Specialists as academic staff have rights and responsibilities, which flow from particular appointment contexts (teaching, advising, curriculum development, research and public service/outreach) and shall consist of all persons in the department holding any type of specialist appointment.
- **1.1.5.** The Research faculty, consisting of all persons holding the rank of research professor, research associate professor or research assistant professor in the College of Human Medicine.
- **1.1.5.** Faculty with an appointment in the Department of Family Medicine but whose primary appointment is in another academic department shall have faculty privileges in the Department of Family Medicine.
- **1.1.6.** Faculty who are not directly employed by CHM but are deeply involved in the college and make significant contributions regardless of campus are eligible for fixed term non-prefix appointment in the Department of Family Medicine.
 - **1.1.6.1.** Administrative position in college (e.g. clerkship director, course director)
 - **1.1.6.2.** Paid faculty or administrator in CHM affiliated residency
 - **1.1.6.3.** Meaningful collaborative research relationship as adjudicated by the CHM Associate Dean for Research
- **1.1.7.** Community faculty of the Department of Family Medicine who do not meet non-prefix criteria shall consist of those persons in the department who are appointed as part-time clinical or adjunct faculty.
- **1.1.8.** Honorary faculty of the Department of Family Medicine shall be those persons designated as Visiting Professor or Professors Emeriti.

1.2. Faculty Responsibility

- **1.2.1.** The faculty will counsel the Chairperson in formulating major policy decisions affecting departmental personnel and programs, especially matters pertaining to appointments, promotions, tenure, research, clinical services and curriculum, recognizing that the ultimate responsibility for such decisions must rest with the Chairperson.
- 1.2.2 To be a member of the Department of Family Medicine, physician faculty who see patients are required to have primary Board certification in his/her specialty or be eligible for board certification (in the case of newly graduating residents). The certifying board must be a member of the American Board of Medical Specialties and be concordant with the faculty member's scope of care.

If certification should lapse, the faculty member may request an opportunity to regain certification. This request is made to the Department Chair and is granted only at the Department Chair's discretion. If the request is denied, or certification is not achieved with the next examination cycle, or the faculty member loses privileges to care for patients, the faculty member is subject to discipline and/or dismissal consistent with applicable University policy.

1.3. Voting Faculty

- **1.3.1.** Voting privileges for departmental, college and university matters: While all faculties defined in 1.1 are to be considered as members of the Department of Family Medicine, voting privileges will be extended to the following:
 - **1.3.1.1.** Regular tenure system faculty have full voting privileges including issues related to tenure
 - **1.3.1.2.** Health Programs faculty have full voting privileges except on tenure related issues
 - **1.3.1.3.** Fixed Term faculty and Academic Specialists have full voting privileges except on tenure related issues
 - **1.3.1.4.** Faculty with their primary appointment in another academic department can vote on department matters only.
 - **1.3.1.5.** Faculty who are not directly employed by CHM but are deeply involved in the college and make significant contributions regardless of campus are eligible for full voting privileges except on university issues and tenure issues
 - **1.3.1.5.1.** Administrative position in college (e.g. clerkship director, course director)
 - 1.3.1.5.2. Paid faculty or administrator in CHM affiliated residency
 - **1.3.1.5.3.** Meaningful collaborative research relationship as adjudicated by the CHM Associate Dean for Research

1.4. Department Meetings

- **1.4.1.** There will be one type of Department Meeting: Meetings open to the entire department, scheduled at least once per month during the academic year except for January.
- **1.4.2.** Department meetings will be convened and presided over by the Chairperson or

his/her appointed representative. If there is urgent business which in the judgment of the Chairperson needs to be brought to the faculty for consideration, they may immediately convene the faculty for purposes of conducting that urgent business.

1.4.3. Agenda

- **1.4.3.1.** The department Chairperson has the responsibility of preparing the agenda of department meetings.
- **1.4.3.2.** The time and place for meetings of the voting faculty will be made known to said faculty at least two days in advance of the meeting.
- **1.4.3.3.** Any faculty member may request inclusion of any item of business on the agenda. Such a request must be submitted in writing to the department Chairperson. If requests for the inclusion of agenda items are denied, the faculty member initiating the request will be informed in writing by the department Chairperson.
- **1.4.4. Quorum**: For purposes of conducting business at the voting faculty department meeting, a quorum will be defined as those voting members of the department present at the meeting.

1.5. Review of Departmental Faculty

1.5.1. The department Chairperson is responsible for reviewing the status of each individual faculty member as defined by 1.1.1, 1.1.2, 1.1.3, 1.1.4, and 1.1.5, at least once during the academic year. The department Chairperson will consult with the Leadership Council when completing these reviews.

1.6. Appointment and Reappointment of the Faculty

- **1.6.1.** Appointment of tenure system faculty will be recommended to the Dean of the College of Human Medicine by the Chair. Appointment and reappointment of regular faculty will be in accord with the provisions of the tenure system as specified in the MSU Faculty Handbook.
- **1.6.2.** Appointment of fixed term faculty will be recommended to the Dean of the College of Human Medicine by the Chair after discussion with the FM Departmental Reappointments, Promotions, & Tenure Committee. Appointment and reappointment of fixed term faculty will be in accord with the provision governing fixed term appointments as specified in the MSU Faculty and MSU Health Programs Handbooks.
 - **1.6.2.1.** Appointment of adjunct faculty will be recommended to the Dean of the College of Human Medicine by the Chair after discussion with the FM Leadership Council. Appointments are extended to individuals whose academic interests fall within the mission of the unit. Adjunct and Clinical Prefix faculty appointments are reviewed each year and adjunct faculty must annually request reappointment.
- **1.6.3.** Annually, the Chair will review with the FM Leadership Council the appointment status of each voting and non-voting faculty member in FM.

ARTICLE II. DEPARTMENTAL ORGANIZATION

2.1. Chairperson of the Department

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2.1.1. The chief executive officer of the department is the Chairperson.

- **2.1.2.** The Chairperson will be responsible for education, research, patient care, public service, budgetary matters, physical facilities and personnel matters in his/her jurisdiction, considering the advisory procedures of the department.
- **2.1.3.** The faculty of the department shall advise the Dean regarding the appointment of a Chairperson.
- **2.1.4.** The selection of Associate Chairpersons shall be the responsibility of the Chairperson.
- **2.1.5.** The Senior Associate Chairperson shall serve as Acting Chairperson in the absence of the Chairperson. If the Senior Associate Chairperson cannot represent the Chairperson in his/her absence, the Chairperson may designate which of the other Associate Chairpersons will represent him/her.
- **2.1.6.** The Chairperson of the department shall be subject to regular review at intervals not to exceed five years.
 - **2.1.6.1.** The departmental faculty shall have shared responsibility with the Dean to determine procedures for the review of the Chairperson.
 - **2.1.6.2.** There is no limit, other than the limit imposed by the University rules on retirement from administrative positions, on the number of times an individual may be continued in the position of Chairperson.
 - **2.1.6.3.** At any time during the term of office, the appointment of a Chairperson, as Chairperson, may be terminated either by resignation or by action of the Board of Trustees upon recommendation of the President and the Provost.
- **2.1.7.** The Chairperson shall participate in academic governance as part of his/her administrative responsibility.

2.2. Associate Chairpersons

- **2.2.1.** There shall be a Senior Associate Chairperson and Associate Chairpersons in the Department of Family Medicine. They shall be appointed by the Chairperson with advice from the Leadership Council.
- **2.2.2.** The Senior Associate Chairperson shall be responsible primarily to represent the Chairperson in his/her absence and to play a major role in advising the Chairperson and the Leadership Council on policy issues in the department.
- **2.2.3.** Appointment and Reappointment
 - **2.2.3.1.** The Senior Associate Chairperson and Associate Chairpersons shall be appointed for three-year terms.
 - **2.2.3.2.** The Chair will notify the Department of a vacancy in the Senior Associate Chairperson and Associate Chairperson positions, whether caused by resignation or end of term. All eligible faculty will be provided with the opportunity to apply for any vacant position. The Senior Associate Chairperson and Associate Chairpersons may apply for a second three-year term.

- The Chair will interview all candidates for a vacant position. Decisions regarding appointment to the Senior Associate Chairperson and Associate Chairperson positions will be based on review of performance in the role and in consultation with the Leadership Council.
- **2.2.3.3.** The Senior Associate Chairperson and Associate Chairpersons can be reappointed for additional terms if no other qualified candidates apply, are available or identified through an internal search process.
- **2.2.3.4.** Any voting member of the department may request that the Chairperson review the desirability of continuing the appointment of the Senior Associate Chairperson or an Associate Chairperson. Appointments may be terminated early by the Chairperson after consultation with the Leadership Council.

ARTICLE III. COMMITTEES

3.1. Leadership Council

- **3.1.1.** The Leadership Council serves as the Advisory Committee to the Chair.
- **3.1.2.** The Leadership Council will be composed of the Chairperson, the Senior Associate Chairperson, the Associate Chairpersons, Division Directors, the Department Administrator, and four faculty members elected at large.
- **3.1.3.** The Chairperson of the department will serve as the Chairperson of the Leadership Council.
- **3.1.4.** In the absence of the Chairperson, the Senior Associate Chairperson will serve as the Chairperson of the Leadership Council. In the absence of both the Chairperson and the Senior Associate Chairperson, the person who the Chairperson has designated as the Acting Chairperson of the department will serve as the Chairperson of the Leadership Council.
- **3.1.5.** The Leadership Council may be convened by the Chairperson at any time.
- **3.1.6.** The Leadership Council shall be responsible for:
 - **3.1.6.1.** Short and long-range planning
 - **3.1.6.2.** Serving as a forum for discussing issues relevant to the department
 - **3.1.6.3.** Reviewing proposals for new programs in the department
 - **3.1.6.4.** Channeling recommendation from the standing committees to the chairperson for action
 - **3.1.6.5.** Formulating the agenda for items to be placed before the faculty for consideration
 - **3.1.6.6.** Supervising nominations and elections
 - **3.1.6.7.** Making recommendations to the chairperson on the filling of vacancies in standing committees

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- **3.1.8.** The 4 at large members of the Leadership Council will be elected bi-annually and may serve three consecutive terms. At large members who have served three terms must not serve on the Leadership Council for at least two years (one term) before being elected again, unless no other qualified candidates are available.
 - **3.1.8.1.** Terms of at-large members will be staggered, with two positions elected each year.

3.2. Standing Committees

- **3.2.1.** Regulations Governing All Standing Committees
 - **3.2.1.1.** Nominations and Elections of Members
 - **3.2.1.1.1.** Departmental committee elections will be held by ballot in April of each year. Members will assume office on the sixteenth day of August and serve until the fifteenth day of August for terms of office specified for each committee. Positions vacated before the full term has been served will be filled by official Leadership Council appointment.
 - **3.2.1.1.2.** Balloting will take place by confidential ballot; election will be by a simple majority of the respondents meeting the deadline
 - **3.2.1.1.3.** All voting members of the department are eligible for membership on committees unless otherwise stated in the By-Laws. The department Chairperson serves only in an Ex Officio capacity on all committees and may be present and speak, but may not vote.
 - **3.2.1.1.4.** Each Standing Committee will elect a Chairperson from its own membership.
 - **3.2.1.1.5.** When vacancies occur on the departmental Standing Committees, the mechanism for replacing the committee member will be decided by the Leadership Council (3.2.1.1.1).
 - **3.2.1.2.** Minutes and Reports
 - **3.2.1.2.1.** Each Standing Committee will keep minutes of its meetings. The minutes of each Standing Committee, after being approved by that committee, will be forwarded to the department Chairperson for information. A copy of the minutes of each Standing Committee will be kept on file in the department Chairperson's office and made available to any member of the faculty upon request.
 - **3.2.1.2.2.** Each Standing Committee of the department will report on its activities to the faculty at least quarterly.
 - **3.2.1.2.3.** For voting purposes, a quorum is required. A quorum is defined as a simple majority of the total membership of the committee.
 - **3.2.1.2.4.** Each Standing Committee will forward its official proposals by way of the Leadership Council for consideration of presentation to the faculty of the Department.
- **3.2.2.** Nature and functions of Standing Committees: Policy will be proposed and recommended to the department Chairperson by the faculty through the Leadership Council recognizing that final responsibility for approval and implementation rests with the department Chairperson.
 - **3.2.2.1.** Committee on Reappointments, Promotions, Tenure

- **3.2.2.1.1.** This committee shall consist of the following membership:
 - 3.2.2.1.1.1. Two faculty members with tenure.
 - 3.2.2.1.1.2. One faculty member in the tenure system, but without tenure.
 - 3.2.2.1.1.3. Two faculty members with an appointment in the Health Programs (HP) category.
 - 3.2.2.1.1.4. Two faculty members with a fixed term or academic specialist appointment.
 - 3.2.2.1.1.5. Three faculty members from the affiliated Family Medicine residencies. These faculty must be full time, paid members of an affiliate residency.
- **3.2.2.1.2.** The committee chairperson shall be elected for a two-year term in the spring of alternating years. If the committee chairperson's term ends before their term as chair, either by resignation or completion of their term, the committee will elect a new chairperson to complete the remainder of the term.
- **3.2.2.1.3.** One third of the committee will be elected on a yearly basis with each member serving three years. Should a member of the committee shift to a different appointment status while serving on the committee, they will no longer be eligible to remain in their elected position on this committee. Only those committee members who hold rank equal to or higher than the rank sought by the applicant shall vote on the final recommendation. Only tenured faculty will be able to vote on faculty in the tenure system. In the case of insufficient eligible voting members, the department Chair shall appoint, on a temporary basis, additional eligible faculty to serve as members for the duration of this specific review. If the committee composition does not reflect diversity through the election process, the Chair is

obligated to appoint additional member(s) to accomplish this.

- **3.2.2.1.4.** The general charge to the Reappointments, Promotions and Tenure Committee will be to independently review all Family Medicine departmental faculty members eligible for promotion, reappointment, additional appointment or tenure at least once during the academic year, in sufficient time for consultation with the department Chairperson.
- **3.2.2.1.5.** No member of the committee will engage in any deliberations or voting on his/her own reappointment, promotion, or tenure.
- **3.2.2.1.6.** The department Chairperson and the Reappointments, Promotions and Tenure Committee will base its consideration on policy guidelines developed by this committee and approved for tenure, tenure stream, and temporary faculty by the members of the department. The faculty in the HP system will be promoted or recommended for additional appointment by the criteria outlined in the HP document submitted to the Board of Trustees. Copies of the appropriate guidelines can be found on the MSU Human Resources and College of Human Medicine

3.2.2.1.7. Criteria for Promotion and Tenure. The RPT Committee will use the CHM guidelines.

3.2.2.2. Department Awards Committee

- **3.2.2.2.1.** The committee shall consist of five (5) members selected every two years. At least one member of the committee shall be a department staff member.
- **3.2.2.2.** The committee shall be responsible for identifying opportunities for department faculty and staff to be nominated for College and University awards. The committee shall also seek to identify opportunities for award nominations through relevant professional and academic societies and associations.
- **3.2.2.3.** Other Standing Committees
 - **3.2.2.3.1.** Standing committees may be established upon recommendation of the Leadership Council and approval of the faculty as the need arises.
- 3.2.2.4. Ad Hoc Committees
 - **3.2.2.4.1.** Ad Hoc Committees may be established as needed upon approval of the Chairperson of the department, provided that the area proposed for study is not already covered by a Standing Committee.
 - **3.2.2.4.2.** In the event the committee is to be involved in policy decision, the members will be elected. If the Committee is involved in implementation of policy decisions, the members will be selected by the Chairperson of the department.

ARTICLE IV. GRIEVANCES AND COMPLAINTS

4.1 Any Family Medicine faculty member with the rank of Professor, Associate Professor, Assistant Professor, Lecturer, Instructor, Assistant Instructor, Research Associate, or Specialist may initiate a grievance procedure, alleging violation of existing policies or established practices by an administrator, by filing a complaint with the Faculty Grievance Officer (FGO) pursuant to the procedures set forth in the Faculty Grievance Procedure in the MSU Faculty Handbook.

4.2. Any student grievance against a faculty, clerkship or the department, or any faculty complaint against a student will follow the procedure set by the Medical Student Rights and Responsibilities (MSRR) (see the MSRR for formal procedures and the college website and department policies for informal procedures).

ARTICLE V. COLLEGE COMMITTEE REPRESENTATIVES

Election of representatives to the College Advisory Council and selection of nominees for Standing Committees of the College will be by majority vote of the voting faculty.

ARTICLE VI. UNIVERSITY COMMITTEE REPRESENTATION

Election of nominees from the Department for University Committee Representatives will be determined by majority vote of the college voting faculty. The department will nominate

faculty in spring semester to the college for the college wide election.

ARTICLE VII. INTERPRETATION AND AMENDMENT

6.1. Bylaws Interpretation

6.1.1. The Leadership Council shall be the group charged with interpretation of the bylaws with the final authority resting with the faculty.

6.2. Bylaws Amendments

6.2.1. Amendments to these bylaws may be proposed in writing to the Leadership Council as an agenda item for a department meeting. If included on the agenda, the written proposal will be circulated to the faculty with the agenda. Should the proposal meet with the favor of the regularly convened faculty, they will indicate by simple majority vote whether final submission to the voting faculty shall be undertaken. If approved, the Leadership Council will conduct a vote by confidential ballot to all voting faculty in the department, i.e. prepare, distribute, collect and tally the ballots. The ballot results are to be returned to this committee within two weeks. A simple majority of those respondents meeting the deadline in the department is required for passage of an amendment.